# WELCOME TO



# PEARLMAN 2015

# Pearlman 2015

# Building Relationships - Keeping Them Strong







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On behalf of the Board of Directors and Sustaining Members of the Pearlman Association, I want to express our sincere appreciation to you for choosing to attend the Pearlman events this year. Whether you traveled across the country or across town, whether this is your first visit or your 15th, we have worked hard to make your time with us a rewarding and memorable experience and we hope we surpass your every expectation.

Pearlman is an organization designed, built and managed exclusively by company-side surety professionals. Its close, continuous access to the collective heartbeat of a large number of surety companies makes for a unique, targeted perspective on the needs, goals and challenges facing the industry – a perspective available to no other similarly situated organization. Our annual events draw from this special vantage point as we design our curriculum, training and recreational events.

As you take part in our events this year, please keep in mind that Pearlman has but one mission; to strengthen and enhance the talent, professionalism and career prospects of the surety professional. We will accomplish this mission through our scholarship distribution, our educational programs and our commitment to building industry relationships and keeping them strong.

Thank you, again, for joining us this year.

All the best -

R. Jeffrey Olson Chairman/Director Pearlman Association

# Schedule of Events

# Wednesday. September 9

4:30-7:30 **Hospitality Reception** – Willows Lodge, Woodinville **Hosted by Vertex Construction Services, Langley, LLP, Sage Associates, Inc, and The Hustead Law Firm** 

**Hospitality Reception Entertainment** 

Hosted by Faux Law Group and Williams Kastner

# **Thursday. September 10**

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7:30-8:30	Registration and Breakfast – Columbia Winery, Woodinville  Hosted by Alber Crafton, PCA Consulting Group and Forcon International Corporation
	All Day Coffee/Beverage Service - Hosted by Stewart Sokol & Larkin, LLC
8:30-8:45	Welcome/Introductory Remarks R. Jeffrey Olson
8:45-9:00	Program Introduction Robert Niesley, William McConnell, Steve Nelson
9:00-10:30	<b>Delivering the Promise of Surety – Exceptional Claims Handling</b> Carl Van, International Insurance Institute, Inc.
10:30-10:45	Break
10:45-12:00	<b>Delivering the Promise cont.</b> Carl Van, International Insurance Institute, Inc.
12:00-1:15	Lunch – Hosted by Wolkin Curran, LLP, Sage Consulting Group, and Weinstein Radcliff and Pipkin, LLC
1:15-3:15	<b>Delivering the Promise cont.</b> Carl Van, International Insurance Institute, Inc.
3:15-3:30	Break - Afternoon snacks provided by Guardian Group, Inc.
3:30-4:45	Delivering the Promise cont. Carl Van, International Insurance Institute, Inc.

Dinner – Columbia Winery, Woodinville Hosted by Watt, Tieder, Hoffar & Fitzgerald, LLP and Meridian Consulting Group, LLC
Hold 'Em Tournament – Columbia Winery, Woodinville Dealers Sponsored by Benchmark Consulting Services, LLC and Weinstein Radcliff Pipkin, LLC  Cocktails - Hosted by Krebs Farley & Pelleteri, PLLC

# Friday, September 11

7:30-8:15	Registration and Breakfast – Columbia Winery, Woodinville  Hosted by Livengood Alskog, Cashin Spinelli & Ferretti, LLC and Snow, Christensen & Martineau
	Coffee/Beverage Service - Hosted by Guardian Group, Inc.
	Bloody Mary Bar - Hosted by Salamirad Morrow Timpane & Dunn
8:15-8:30	Welcome/Program Introduction Robert Niesley, William McConnell, Steve Nelson
8:30-9:30	Panel Discussion Robert Niesley, Carl Van, Joanne Brooks, Mark Degenaars, John McDevitt, and Keith Langley
9:30-9:45	Break
9:45-10:45	Panel Discussion Steve Nelson, Carl Van, Anna Noveman, Kathleen Weldon, and Christian Gascou
10:45-11:00	Closing Remarks R. Jeffrey Olson
11:00	Lunch – On Your Own
11:30	Bus Service to/from Harbour Pointe Golf Club - Hosted by Law Offices of Larry Rothstein and RJT Construction, Inc.  1st bus leaves Columbia Winery at 11:45AM 2nd bus leaves Columbia Winery at 12:30AM
1:00	Sign In/Warm Up – Harbour Pointe Golf Club
1:30	<b>Scramble Tournament</b> – Shotgun Start Harbour Pointe Golf Club, 11817 Harbour Pointe Blvd, Mukilteo, WA 98275
	Beverage Cart – Hosted by Watt, Tieder, Hoffar & Fitzgerald, LLP, Benchmark Consulting Services, LLC, and The Sutor Group
7:00	Dinner – The Golf Club at Echo Falls, Snohomish Hosted by Sedgwick, LLP, Ward, Hocker & Thornton, PLLC, Wolff & Samson, PC, and RJT Construction, Inc.
	Cocktails - Hosted by Stewart Sokol & Larkin, LLC

- 7:30 **Awards** Scholarships Closing
- 9:00 **Buses return to Columbia Winery**

# Saturday, September 12 - "On Your Own"

We would like to extend our sincerest appreciation to our Sustaining Members and friends of Pearlman who graciously volunteered their time to coordinate and chaperone Saturday's "on your own" events.

For those of you who signed up for any of the elective events, you will have received by now an e-mail message from your respective "chaperone" alerting you to the logistics of your event.

#### **Newcastle Golf Outing:**



Jennings, Haug & Cunningham, LLP
Benchmark Consulting Services, LLC
Salamirad, Morrow, Timpane & Dunn, LLP

#### **Woodinville Wine Tour:**



Torre, Lentz, Gamell, Gary & Rittmaster, LP
Lovett Silverman Construction Consultants
Clark Consulting Group

## **Presenters**

We would like to thank each of our co-chairs and presenters for the significant time and talent that each of them have selflessly invested into the success of our educational programs.

**Joanne Brooks** – Surety & Fidelity Association of America Washington, D.C.

Mark Degenaars – Vertex Engineering Services Irvine, CA

**Christian Gascou** – Gascou Hopkins Culver City, CA

**Keith Langley** – Langley, LLP Dallas, TX

**John McDevitt** – Liberty Mutual Boston, MA

**Steve Nelson** – Suretec Insurance Company Austin, TX

**Robert Niesley** – Watt, Tieder, Hoffar & Fitzgerald, LLP Irvine, CA

**Anna Noveman** – HCC Surety Group Los Angeles, CA

**William McConnell** – Vertex Engineering Services Denver, CO

**Kathleen Weldon** – Suretec Insurance Company Woodland Hills, CA

**Carl Van** – International Insurance Institute, Inc. New Orleans, LA

# Sustaining Members



Fasano Acchione & Associates provides consulting services for a variety of clients in the construction and surety industries. The individuals at Fasano Acchione & Associates are accomplished professionals with expertise in surety, construction, engineering, project management, and dispute resolution including litigation support.

FA&A maintains offices in New York, NY, Philadelphia, PA, Mount Laurel, NJ, Seattle, WA, and Baltimore, MD. If you would like more information, please contact Vince Fasano at (856) 273-0777 or Tom Acchione at (212) 244-9588.

Please visit our website at www.fasanoacchione.com.

# Sedgwick...

Sedgwick is an international litigation and business law firm that provides counseling, risk management, litigation management, trial, appellate, and transactional legal services to sophisticated corporate clients. Founded in 1933 as a three-person firm in San Francisco, Sedgwick now has more than 370 attorneys in offices around the world. Sedgwick excels in the representation of companies involving significant potential exposure, high stakes business deals, sensitive public relations issues, or industry-wide impact. Our clients include some of the world's largest corporations. Others talk. Sedgwick attorneys act. Our results speak for themselves.

Please visit our website at www.sedgwicklaw.com.



Benchmark Consulting Services, LLC is a full service construction consulting firm serving the Western United States from offices in Irvine, California, Las Vegas, Nevada and Phoenix, Arizona.

Benchmark's staff of construction industry experts consult our clients in the areas of surety, construction defect litigation, property and casualty evaluations, construction claims, scheduling, construction litigation support, construction monitoring/fund control, project management and quality assurance services.

Please visit our website at www.benchmark-consulting.com.



WTHF has one of the largest construction and surety law firms in the world, with practices that encompass all aspects of construction contracting and public procurement. Our practice groups include: domestic construction law, government contracts, international construction law and surety law. WTHF's work characteristically relates to major development and construction projects involving highways, airports and seaports, rail and subway systems, military bases, industrial plants, petrochemical facilities, electric generating plants, communication systems, and commercial and public facilities of all types in the United States and globally.

WTHF is one of the premier surety law firms in the country. We represent more than a dozen sureties in North America, acting as national, regional or public contract counsel for them. Our surety clients include industry leaders like Arch Insurance Company, Cincinnati Insurance Company, Hartford Fire Insurance Company, Liberty Mutual Insurance Company, RLI Corp., SureTec Insurance Company, Travelers Casualty and Surety Company and Zurich North America. In our thirty years of practicing surety law, WTHF has gained particular expertise in default terminations, affirmative construction claims, surety "abuse of discretion" cases, government contract disputes, surety bad faith claims and all forms of contract bond defaults.

With offices in Washington DC Metro; Irvine, California; Las Vegas, Nevada; Seattle, Washington; Chicago, Illinois; and Miami, Florida, we have a staff of over 50 legal professionals working throughout the United States, Canada, Europe, the Middle East, Asia, South America, Australia and Africa.

WTHF and its attorneys are annually recognized for accomplishments in construction and surety law, including top tier rankings in Chambers USA, the Legal 500 and US News-Best Lawyers.

Please visit our website at www.wthf.com.



Stewart Sokol & Larkin LLC is a Pacific Northwest law firm. The firm enjoys a superior reputation for excellent, competitive and cost-effective legal services in construction and design law, commercial litigation, business and corporate law, insurance coverage and defense, bankruptcy, real estate, and surety and fidelity law.

The firm's Portland, Oregon location provides strong roots for its Pacific Northwest presence, and an ideal location from which it maintains its client base throughout Oregon, Idaho, Washington and Alaska. In addition to the firm's Pacific Northwest presence, Stewart Sokol & Larkin is a national firm, handling matters throughout the United States and its territories, including, Guam, Saipan and the Northern Mariana Islands. The firm's reach throughout various federal and state court systems continues to grow on a regular basis as our loyal clients bring it to more locales each year.

The firm's exceptional service is the product of a cohesive team of highly experienced professionals, each of whom play a vital role in meeting our clients' needs.

Please visit our website at www.lawssl.com.

# WOLKIN • CURRAN, LLP

Wolkin Curran specializes in surety, construction and insurance coverage litigation. With offices in both San Francisco and San Diego, Wolkin Curran's primary practice areas are in California and Nevada.

Wolkin Curran's surety and construction practice emphasizes the representation of sureties, general contractors, and public entities. Wolkin Curran investigates, negotiates, settles and litigates bond claims in trial, bankruptcy, and appellate courts. Wolkin Curran represents sureties in all aspects of commercial and contract suretyship, including takeover, completion, payment and creditor issues.

Please visit our website at www.wolkincurran.com.



Livengood Alskog has served the legal needs of great clients for nearly 80 years – since 1935. We take great pride in providing quality legal services to surety companies as well as individuals, families, businesses, public entities and nonprofit corporations. Our attorneys have extensive experience in surety and construction law, business formation and planning, tax law, employment law, real estate, land use, contracts and bidding, estate planning, family law, health care and school law, as well as litigation, arbitration and mediation in these areas.

Please visit our website at www.livengoodlaw.com.



Surety & Construction Consultants was established in 1990 and has been serving the Surety and Fidelity industry for over 20 years. S.C.C. has offices in Tampa, Atlanta and Dallas which allows our consultants to handle projects throughout the continental U.S., Hawaii, Puerto Rico, Guam and other locations.

Services provided by S.C.C. include surety claims, fidelity claims, forensic accounting, expert testimony, property claims, errors and omissions, construction claims and reclamation claims. All of our consultants are degreed professionals with significant construction and accounting experience. With diverse backgrounds and experience, our consultants understand construction from all perspectives. We also have the experience to address the complex financial elements present in Surety and Fidelity claims. This results in a quality service that our clients have come to rely upon.

Please visit our website at www.suretyconsultants.com.



The Chicago law firm of Leo & Weber was founded by Scott Leo and Michael Weber in 1998. The firm opened a Michigan office in 2006. Leo & Weber provides services throughout the Midwest and nationally in the areas of fidelity insurance and litigation, surety bond claims and litigation, surety creditor workouts and bankruptcies, construction litigation, business and commercial litigation.

Leo & Weber has attorneys licensed in Illinois, Michigan and Wisconsin. The members of Leo & Weber are experienced trial lawyers who have also published and lectured to industry groups on a wide range of topics related to surety and fidelity law.

Please visit our website at www.leoweber.com.



Since our founding in 1945 by Norman N. Silverman, and full partnership with John J. Lovett in 1982, Lovett Silverman Construction Consultants, Inc. has consistently given clients the professionalism they demand by providing timely, cost effective solutions to their construction consulting needs.

With six branch offices and a diverse staff of construction experts in numerous disciplines, Lovett Silverman has the resources to meet the distinct needs of any project. Through dependable service and dedication, Lovett Silverman has established itself as a leader in the areas of CPM scheduling, construction claims resolution, project management and surety consulting. Our proven ability to effectively assess, evaluate, and fulfill our clients' needs is an integral part of our continued success.

Services include: construction claims analysis, CPM scheduling, surety claims, project management, construction defects investigation, environmental claims support, property/casualty loss.

Please visit our website at www.lovettsilverman.com.

# THE HUSTEAD LAW FIRM

The Hustead Law Firm, A Professional Corporation, launched in 1996 when Patrick Q. Hustead left the partnership of one of Denver's largest law firms to create a dedicated litigation practice focused on the surety and insurance industry. Since that time, the Firm has grown into a dynamic mix of attorneys and technology that produces the results its clients deserve and expect. From complex surety matters to nuanced bad faith claims, the Firm delivers the firepower of a large firm with the personal attention of a small one.

Please visit our website at www.thlf.com.



Since 1955, Booth, Mitchel & Strange LLP has provided exemplary legal service to businesses and individuals throughout California. With offices in Los Angeles, Orange County and San Diego, we are positioned to efficiently handle litigation and transactions throughout Southern California. In addition, over half of the firm's practicing lawyers are partners who have a personal stake in the quality of our work, the satisfaction of our clients in the results obtained and in the professionalism with which we represent them.

Rated AV by Martindale-Hubbell, Booth, Mitchel & Strange LLP handles private and commercial lawsuits and arbitrations involving tort, contract, environmental, construction, surety, commercial, employment, professional liability, landlord-tenant and real estate disputes. We represent both plaintiffs and defendants and have thereby developed a breath of insight that facilitates prompt and accurate analysis of our client's problem and an ability to obtain the most favorable resolution in the most efficient and cost effective way. We are also available to consult in the areas of commercial and construction contracting, real estate transactions, leasing, surety and employment.

Please visit our website at www.boothmitchel.com.



Alber Crafton, PSC is a regional surety, fidelity and construction law firm that is the product of relationships forged by years of trust and confidence between its attorneys and clients. To effectively serve the interests of our clients in matters of surety and fidelity law, construction law, insurance law, commercial law, bankruptcy law, and probate law, our attorneys hold licenses to practice in Arkansas, Indiana, Kentucky, Michigan and Ohio. Furthermore, by partnering with local counsel, we have been able to expand our geographic boundaries to represent our clients in Alabama, Colorado, Florida Minnesota, North Carolina, Pennsylvania, South Carolina, Tennessee, Texas, Virginia, West Virginia and Washington D.C.

Please visit our website at www.albercrafton.com.



#### SACRAMENTO, CA • IRVINE, CA • PHOENIX, AZ • BATON ROUGE, LA

For over 30 years, RJT Construction, Inc. has been dedicated to providing exceptional quality, experience, and professional services to the construction, surety, and legal industries.

RJT operates as a full service consulting firm specializing in construction, surety, and related claims and litigation. RJT's typical services include: surety claims investigation and default analysis, completion obligations and oversight on behalf of surety, reporting, monitoring, payment bond analysis, claims preparation, claims analysis including support and defense, construction defect claims and litigation support, forensic investigation, scheduling analysis, and expert designation and testimony.

Please visit our website at www.rjtconstruction.com.



Guardian Group, Inc. is a full-service consulting firm with offices nationwide specializing in surety claims, property and casualty claims, construction management and claims, construction defect claims, fidelity claims, construction risk management, expert witnessing and litigation support.

When you need expert construction and surety claims support, our distinguished twenty-five year track record yields confidence, unprecedented efficiency and results.

Guardian's management and staff consists of a unique combination of highly qualified engineers, architects, schedulers, project estimators, accountants, claims personnel and other professionals with expertise in all types of construction and surety bond claims. This knowledge, together with fully automated systems, provides our clients with expedient and cost effective claims resolutions.

Call on the one company engineered to exceed your expectations. Please learn more about Guardian Group, Inc.'s successful approach to consulting by visiting www.guardiangroup.com.



Established in 1874, Kerr, Russell and Weber, PLC has evolved from a small practice in Detroit into a firm of committed, resourceful and respected lawyers with many talents and specialties. Our areas of practice include fidelity and surety. Kerr Russell represents sureties in a wide range of matters, including the handling of defaults; claims against performance bonds, payment bonds, probate bonds and other commercial bond forms; performance takeovers, tenders and subcontract ratifications; pursuit of indemnification; and all aspects of litigation. Our attorneys also include those whose specialties afford our surety practice access to a wide array of disciplines which are often beneficial to our services for surety clients, including corporate, tax, real estate, bankruptcy and employment practices.

Please visit our website at www.kerr-russell.com.



Sage Associates provides consulting and expert services to the construction, insurance, legal, and surety industries. Our services include: surety bond claim analysis, construction claims and litigation and schedule analysis.

Please visit our website at www.sage-associates.com.



Snow Christensen & Martineau traces its roots to Provo, Utah, and 1886, ten years before Utah became a state. One of its founders, George Sutherland, later became the only Utahan to serve on the United States Supreme Court. The firm now enjoys a complement of more than 55 attorneys (including a recently retired but still energetic federal magistrate judge) and a strong staff including more than 15 paralegals. With physical offices in Salt Lake City and St. George and virtual offices wherever needed, the Firm serves some of the Intermountain West's most vital and influential businesses and institutions. Snow, Christensen & Martineau benefits from an impressive history of service, growth and innovation in the legal community, and continues to build toward an equally impressive and significant future. The Firm is recognized for its preeminent trial work, but its attorneys are experienced in a broad spectrum of legal specialties, including complicated business transactions, patents, trademarks and other intellectual property. Many are recognized as among the best in their fields of practice, combining national expertise with personal service. The firm is committed to providing timely, superior legal services at a fair price. Its commitment to the practice of law is manifest in the general lackluster performance of most of its members on the golf course.

Please visit our website at www.scmlaw.com.



Through a broad range of services, Roberts, Taylor & Sensabaugh assists its clients in minimizing the inherent risks in the construction process. We approach each task of surety and fidelity consulting, project and program management, construction oversite, construction claims services, and litigation support with the highest level of quality, detail, and professionalism. The education, experience, analytical and accounting skills of our staff provide the expertise to deal with complex construction issues.

RTS and its staff are dedicated to investigative excellence. Providing services worldwide, we endeavor to provide exceptional services to our clients with honesty and integrity.

Please visit our website at www.roberts-taylor.com.



Chiesa, Shahinian & Giantomasi PC, with offices in New York, NY, West Orange, NJ and Trenton, NJ, is committed to teaming with our clients to achieve their objectives in an increasingly complex business environment. This goal is as important to us today as it was when our firm was founded in 1972.

Over the past four decades, Wolff & Samson has expanded from eight to more than 120 members and associates, all of whom are dedicated to the legal profession and to the clients they serve. As our firm has grown, we have steadfastly maintained our commitment to excellence, offering businesses and individuals comprehensive legal representation in a cost-effective, efficient manner.

Our firm provides the high level of service found in the largest firms while fostering the type of personal relationships with the firm's clients often characteristic of small firms. We take pride in our reputation for excellence in all our areas of practice, including banking, bankruptcy & creditors' rights, construction, corporate & securities, employment, environmental law, ERISA & employee benefits, fidelity & surety, government & regulatory affairs, health law, intellectual property, internal investigations & monitoring, litigation, media & technology, private equity, product liability & toxic tort, public finance, real estate, renewable energy & sustainability, tax, trusts & estates, and white collar criminal investigations.

Please visit our website at www.wolffsamson.com.



FORCON INTERNATIONAL is a multi-dimensional consulting and outsourcing firm that has provided services to the surety, fidelity, insurance and construction services industry for more than twenty-nine years. Our surety and construction services include books and records review, claim analysis, third party claims administration for sureties, bid procurement, estimating, project administration, scheduling and funds control. We are able to offer these broad ranges of services because FORCON is composed of senior claim management professionals, accountants, professional engineers and construction management executives. Forcon has acted as third party administrator dealing with bond claims and runoff services since its inception. The firm operates from six (6) offices located throughout the United States [FL, GA, MI, MD, PA, VA].

Please visit our website at www.forcon.com.



Torre, Lentz, Gamell, Gary & Rittmaster, LLP is a boutique New York based law firm specializing in surety, fidelity and construction law and providing clients with the best features of small and large firms. TLGGR is able to provide this service by combining the seasoned legal talent and modern technology of a large firm with the personal attention, expertise and congeniality of a small firm. Our office is located in Jericho, Long Island, New York, which is within 30 minutes of Manhattan. While the firm's practice is located primarily in New York and New Jersey, TLGGR also has recently handled substantial matters in Connecticut, Pennsylvania, Delaware and Washington, D.C.

TLGGR handles all manner of commercial and business problems but in large measure specializes in counseling and litigation relating to (1) construction bonds, commercial surety bonds and other forms of suretyship, (2) construction contract and engineering disputes, (3) claims against project owners for wrongful termination and additional compensation, (4) financial institution bonds and other forms of fidelity or crime insurance, and (5) creditors' rights in bankruptcy. These matters involve us in a broad range of commercial problems, including workouts, bankruptcy proceedings, and insurance coverage analysis and litigation.

Please visit our website at www.tlggr.com.



Langley, LLP is a Texas civil trial, commercial bankruptcy, and appellate firm that represents Fortune 500 and middle-market industry leaders in disputes throughout the United States. Our firm is made up of ambitious and smart lawyers who demonstrate passion and zeal in representation of the firm's clients. We help our clients solve their legal challenges through aggressive negotiation or litigation. Our areas of specialty include surety and construction, property insurance claims, commercial litigation, and commercial bankruptcy.

Our attorneys try cases, handle arbitrations, litigate, negotiate, analyze, and communicate. At the heart of the matter, for us it is all about understanding our clients' business and keeping our clients informed. We are strong believers in creating a plan for each matter designed to arrive at an efficient and effective resolution. Most cases in the United States settle, as do most of ours. When a case must be tried, our trial lawyers relish the opportunity – whether it is a two day trial to the bench or a sixteen week jury trial. Whether the amount in controversy is hundreds of millions of dollars or a small sum, our experience, communication skills, and use of cutting edge technology position us to achieve the winning result.

Please visit our website at www.l-llp.com.



The surety, construction, and litigation firm of Jennings, Haug & Cunningham, LLP delivers effective courtroom representation, capable legal advice, and superior personal service to our clients in the construction and surety industries. Our experienced lawyers provide representation in a broad array of practice areas including construction law, surety/fidelity law, bankruptcy, Indian law, business law, and insurance defense.

What distinguishes our Firm is the quality of service and the consistent follow-through clients can expect from our attorneys and staff. We pride ourselves in providing timely, effective, and efficient legal services to our surety and contractor clients.

The firm serves businesses and individual clients throughout the state of Arizona, and we can accept cases in the southwest United States, California, New Mexico, Nevada and in select bankruptcy actions nationwide.

Please visit our website at www.jhc-law.com.

Global Construction Services, Inc., located in Redmond, Washington, has provided project management, claims consulting services and surety loss consulting to virtually the entire spectrum of the construction industry since 1972. Our construction experts have assisted owners and contractors alike with the preparation and updating of project schedules, change order pricing and negotiation, and time extension calculations. We have prepared and/or defended claims on behalf of general contractors, subcontractors, sureties, public owners, private owners, architects and engineers. We have extensive experience providing expert testimony at deposition, arbitration and trial. We have deftly handled surety losses through all phases of project completion as well as the resolution of related claims both asserted by and defended by the surety.

Please visit our website at www.consultgcsi.com.



Simon, Peragine, Smith & Redfearn, LLP has extensive experience in handling fidelity and surety related matters and litigation. Over the years, the firm's attorneys have handled numerous fidelity, contract surety, financial guarantee and miscellaneous bond and commercial surety matters.

The firm's attorneys who practice in the surety law field have been active participants in many professional associations, such as the Fidelity & Surety Committee of the Tort Trial Insurance Practice Section of the American Bar Association; the DRI Surety Committee; National Bond Claims Institute; Surety Claims Institute; and Louisiana Surety Association.

H. Bruce Shreves is the former Chair of the American Bar Association Fidelity & Surety Committee and the DRI Surety Committee; Jay Kern has served as a Vice-Chair of the American Bar Association Fidelity and Surety Committee; Mr. Shreves, Mr. Kern and Denise Puente have delivered numerous papers and lectures before various ABA Committees, as well as DRI, National Bond Claims and Surety Claims Institute.

Mr. Shreves is currently the Chair of the Louisiana Fidelity, Surety & Construction Law Section of the Louisiana Bar Association. Mr. Shreves, Mr. Kern and Ms. Puente have been named by New Orleans Magazine as Best Lawyers in New Orleans in the area of construction/surety, and have been named as Louisiana Super Lawyers in the areas of construction and surety. They are contributing authors or editors to various ABA publications, including the Law of Payment Bonds; the Law of Performance Bond; and the Law of Suretyship.

Please visit our website at www.spsr-law.com.



Salamirad, Morrow, Timpane & Dunn LLP is a boutique law firm specializing in construction, surety and business litigation. The Firm's attorneys are highly experienced in handling disputes unique to the construction and surety industries and they understand the rigors and challenges of litigation. The Firm handles matters for many of the world's leading sureties in all types of commercial and contract surety matters. Our attorneys frequently assist our surety clients with: defense of contract and commercial bond claims; analysis and prosecution of affirmative claims; preparation of transactional documents, including loan and financing agreements; subdivision workouts with lenders and local entities; and handling complex indemnity and other salvage actions.

Please visit our website at www.smtdlaw.com.



Sage Consulting Group provides consulting and expert witness services to the surety and construction industry on projects throughout the United States and Canada. Our expertise is focused on the heart of construction projects: time and money. The background of the Sage Team makes rapid and precise evaluation of costs to complete and project status possible. Sage's extensive background in construction claims and litigation is an asset when reviewing actual or potential defaults since troubled projects often have significant construction disputes. Favorable resolution of those disputes can be a significant source of salvage and reduce losses. Construction disputes arise out of the need by one of the parties to recover monetary damages. Sage focuses on first the areas of damage and then focuses on causation to narrow the research effort to the relevant areas of performance, resulting in a more cost-effective approach to claims assessment, development and defense.

Please visit our website at www.sageconsulting.com.



Manier & Herod, P.C. is located in Nashville, Tennessee and provides representation, counsel, and advocacy on behalf of sureties and fidelity insurers throughout the United States. Manier & Herod's attorneys are actively involved in the Fidelity and Surety Committee of the American Bar Association (ABA) and frequently address the ABA and other professional organizations on topics relevant to the fidelity and surety industries. Manier & Herod represents fidelity insurers and sureties in underwriting, pre-claim workouts, coverage analysis and litigation, contractor defaults including performance bond and payment bond claims, contractor bankruptcies, surety litigation, indemnity actions, and other matters and forums.

Please visit our website at www.manierherod.com.

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Coats Rose has one of the largest and most accomplished construction and surety practice groups in the Southwest. Our lawyers are regularly entrusted by sureties, owners, contractors and design professionals to handle some of the largest and most significant commercial and industrial matters in the United States and abroad.

We also assist the surety industry providing underwriting and claim advice for a wide range of surety products. We can staff projects from "trees to keys" – meaning we work on developments from inception to turnover and beyond. Our capabilities include not only the construction and surety industries, but also commercial litigation of all types, public finance, real estate/land use/government affairs, banking, affordable housing, insurance, labor and employment and governmental relations

For over 25 years, the attorneys at Coats Rose have been cultivating long term client relationships and helping clients to achieve their business aims. The vast majority of our business has derived from these longstanding client relationships. We treasure this fact and continue to make our clients' goals our purpose.

Please visit our website at www.coatsrose.com.



Founded in 1979, JAMS is the largest private provider of mediation and arbitration services worldwide. With Resolution Centers nationwide and abroad, JAMS and its nearly 300 exclusive neutrals are responsible for resolving thousands of the world's important cases. JAMS may be reached at 800-352-5267.

JAMS neutrals are responsible for resolving a wide array of disputes in the construction industry, including matters involving breach of contract, defect, cost overrun, delay, disruption, acceleration, insurance coverage, surety, and engineering and design issues. The JAMS Global Engineering and Construction Group consists of neutrals who serve the industry through traditional ADR options such as mediation and arbitration, and through several innovative approaches to ADR such as Rapid Resolution, Initial Decision Maker, and Project Neutral functions. Further, JAMS neutrals understand the complexity of project financing and the demands of large infrastructure and other mega-projects and are uniquely qualified to serve on Dispute Review Boards and other institutional approaches to conflict resolution.

Please visit our website at www.jamsadr.com.

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Cashin Spinelli & Ferretti, LLC is a multi-disciplinary firm providing consulting and construction management services to the Surety and construction industries. The Principals of Cashin Spinelli & Ferretti have more than 70 years of experience in providing expert advice and analysis to the nation's leading Surety companies. Drawing on the expertise of its staff of Professional Engineers, Architects, Attorneys, Certified Public Accountants, Field Inspectors and Claims experts, Cashin Spinelli & Ferretti is well poised to offer Surety consulting and litigation support services to the industry.

Operating from offices in: Hauppauge, New York (Long Island); Horsham, Pennsylvania (Philadelphia area); Farmington, Connecticut (Hartford area); Libertyville, Illinois (Chicago area); and Miami, Florida; Cashin Spinelli & Ferretti provides its services to all areas of the United States.

Please visit our website at www.csfllc.com.



Strasburger & Price has been at the forefront of the fidelity and surety industry for over fifty years. From the quiet days of the 1960's to the mercurial 1980's dealing with the banking and real estate crisis throughout the country, to the advent of electronic banking and mega-construction projects of the 1990's and 2000's, the lawyers in Strasburger & Price's Fidelity & Surety group have worked in partnership with our clients in every aspect of the industry.

Strasburger's surety lawyers provide experienced representation in all facets of the surety industry. The group's lawyers have significant experience representing sureties in connection with all types of bonds, including performance, payment, probate, public officials, subdivision, and various other miscellaneous commercial surety bonds. Our lawyers have successfully handled countless complex contract surety claims, expertly guiding sureties through pre-default investigations and negotiations and completion of construction projects after default, including drafting and negotiating completion contracts, takeover agreements, ratification agreements, financing agreements, and other pertinent surety agreements. Our lawyers likewise have extensive experience handling complicated and varied commercial surety bond claims, from the initial investigation and analysis to conclusion. Our expertise and experience extends to protecting the surety's interests in bankruptcy proceedings, including pre-bankruptcy and post-filing negotiations of reorganization plans, conflicts regarding unpaid proceeds of bonded contracts, negotiations regarding assumption of bonded obligations, and other issues affecting the surety in bankruptcy.

Please visit our website at www.strasburger.com.



The nationally recognized attorneys of Krebs, Farley & Pelleteri have litigated cases all over the United States. Our attorneys' skills show not only in the courtroom, but also in negotiation. The personal commitment and dedicated effort that our attorneys put forth make a difference in every case we handle. We are smart, pragmatic and diligent. And we are dedicated to creatively pursuing the best solutions for our clients.

We understand the importance of prompt, correct, and concise responses; foreseeing and accounting for future contingencies in contract drafting; resolving disputes that can be amicably resolved; and positioning those matters that cannot be settled for a successful outcome in litigation. We do this while remaining cognizant that litigation often impacts business considerations beyond the case at hand. We also work closely with our clients in developing and operating within a litigation budget. Whether it be in negotiation, in mediation, in arbitration, in trial or on appeal, the attorneys at Krebs, Farley & Pelleteri seek pragmatic solutions for our clients.

Please visit our website at www.kfplaw.com.

#### Law Offices of John L. Fallat

Our firm has been representing fidelity and surety companies for over 20 years. We focus on problem solving, always attempting to resolve conflicts efficiently in a good-faith effort to avoid expensive, protracted litigation. However, we are certainly prepared to defend claims through the entire judicial process, including appeals. The size of our firm enables us to give personal attention to our clients' needs.

Please visit our website at www.fallat.com.



Dan Clark, CPA, CFF, CGMA has over 32 years of construction industry experience in providing integrated construction services to the construction industry. Clients include general contractors, subcontractors, architects, sureties, developers, banks, equity investors, private and public owners. Mr. Clark provides litigation support for construction disputes, including claim preparation, claim analysis, schedule analysis and expert witness testimony both domestically and internationally.

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For over a quarter of a century, the attorneys at Ward, Hocker & Thornton, PLLC (WHT) have diligently and competently served their clients and have provided them with the highest quality legal representation. With offices in Lexington and Louisville, WHT serves the entire state of Kentucky and has litigated cases in nearly all of its 120 counties. Additionally, WHT often handles cases in the adjoining states of Indiana, Ohio, Tennessee and West Virginia.

WHT is a firm which generally represents the insurance industry and its insureds, the surety and fidelity industry, and the trucking industry. We also directly represent self-insured corporations (many of which are Fortune 500 companies) and various hospitals, health care providers and financial institutions. The net result is that our team of 30 lawyers has tremendous negotiation and litigation experience, having collectively handled thousands of cases encompassing several different areas of law, including: appellate practice, automobile/motor vehicle litigation, construction law, commercial and business litigation, extra-contractual/coverage issues, financial institution law, fire & casualty, governmental liability, healthcare professional liability, insurance defense, large loss subrogation, products liability defense, premises liability, surety & fidelity law, trucking & transportation litigation, and workers' compensation defense.

Our attorneys are licensed to practice in all courts in Kentucky, and in addition have attorneys licensed to practice in the states of Indiana, Ohio and Tennessee. WHT has been awarded the prestigious AV rating offered by LEXISNEXIS Martindale-Hubbell, and we are listed in the Best Directory of Recommended Insurance Attorneys and Adjustors.

Our goal is to provide you and your business with result-oriented legal services in an effective, cost-efficient manner. We at WHT welcome the opportunity to be of service to you and will aggressively work to achieve a successful outcome.

Please visit our website at www.whtlaw.com.



Wright, Constable & Skeen's Fidelity and Surety Law Group has over 100 years of combined surety and fidelity experience. WC&S lawyers represent sureties in federal and state courts at both the trial and appellate levels, before regulatory bodies, as well as in various forms of alternative dispute resolution, including mediation and arbitration. WC&S lawyers draw on experiences gained both from working within, and for, surety companies.

WC&S' experience and knowledge provide efficient representation for its clients throughout the Mid-Atlantic region, including handling complex surety cases with the federal government. WC&S' practice encompasses all aspects of performance bond claims, payment bond claims, bankruptcy, indemnity/subrogation, and commercial surety bonds. WC&S is an active participant in various legal and industry groups and associations, and its lawyers are leaders and speakers on a wide variety of important topics to the surety and fidelity industry. In addition, WC&S' lawyers are contributing authors or editors to various ABA and industry publications and books. WC&S has developed a national reputation in representing sureties in bankruptcy, authoring various papers and texts on the subject, and speaking at numerous conferences.

Wright, Constable & Skeen has been named to the "2012 Top Ranked Law Firms<sup>TM</sup> in the U.S." by Lexis Nexis® Martindale-Hubbell®, as published in <u>Fortune</u> magazine. WC&S was recognized as a U.S. law firm of 21 or more attorneys where at least one out of every three lawyers, including associates, achieved the AV®Preeminent<sup>TM</sup> Peer Review Rating<sup>SM</sup>.

Please visit our website at www.wcslaw.com.



PCA Consulting Group was formed in January 1989 for the purpose of providing the surety, insurance, legal and financial industries with cost effective technical services. With over 80 years of aggregate experience, the construction and engineering professionals of the PCA Consulting Group have served the surety and insurance industries throughout the majority of the continental United States and have been involved in matters requiring knowledge of every construction specialty.

PCA has adapted its experience and systems to meet the Surety's requirements. From evaluating the status and cost-to-complete projection for an individual project, to analyzing the fiscal and operating point-in-time cash position of an entire construction company, PCA has developed the systems, acquired the expertise, and retained the personnel to provide results in a timely and cost effective manner.

Please visit our website at www.pcacg.com.



The Ernstrom & Dreste, LLP law firm is proud to focus its practice on the surety and construction industries. Our experience and in-depth knowledge of surety and construction law is recognized locally, across New York State and even nationally. We serve clients across the country and around the globe. We are more than just a law firm; our industry knowledge helps us understand what is important to our clients. As leaders in surety and construction law, we are a team of accomplished professionals who understand the nature of both industries and the forces which shape those industries. Because the industries we serve are intertwined, our understanding of the surety industry means we can better serve our construction clients, and our knowledge of the construction industry means we can better serve our surety clients. We go the extra mile to make sure our clients are satisfied with the legal services we provide.

Please visit our website at www.ed-llp.com.



**Protecting You and Your Business** 

The Wild-Wild West is the home of Faux Law Group. With office locations in Nevada and Utah, Faux Law Group represents sureties in Nevada, Utah and throughout the Mountain West and as far as Guam regarding claims on public and private payment and performance bonds, subdivision bonds, commercial bonds, license bonds, DMV bonds, and miscellaneous bonds. Faux Law Group represents sureties in the recovery of losses through indemnity and subrogation actions. Our attorneys are actively involved in the local communities in order to better represent the interests of our surety clients.

Please visit our website at www.fauxlaw.com.

# Robinson+Cole

Robinson+Cole is an Am Law 200 firm serving regional, national, and international clients from nine offices throughout the Northeast, Florida, and California. Our 200-plus lawyers and other professionals provide legal solutions to businesses, from start-ups to Fortune 100 companies and from nonprofits and educational institutions to municipalities and state government.

Through an understanding of our clients' industry, the nature and structure of their business, their level of risk tolerance, and their budget considerations, we tailor our legal strategy to align with their overall business needs. Where appropriate, alternative billing arrangements are made to provide clients with a greater degree of certainty about their legal costs. Robinson+Cole's varied practice areas include construction and surety; insurance and business litigation; land use, environmental and real estate; labor, employment and benefits; tax; and intellectual property and technology.

Please visit our website at www.rc.com.

# YUSEN & FRIEDRICH

ATTORNEYS AT LAW

Founded in 1988, Yusen & Friedrich is the only firm in the State of Washington exclusively representing sureties in construction and fidelity matters. Whether routine or complex, all of our attorneys are well-versed in representing sureties in payment and performance, license, permit, and miscellaneous bond claims. We also represent sureties in a wide-variety of subrogation and indemnity matters. Most importantly, we have extensive experience defending against surety-related bad faith claims, which can present complex issues for sureties in the State of Washington.

Yusen & Friedrich represents some of the largest surety and fidelity companies throughout the United States in connection with public and private construction bonds, court and commercial bonds, fidelity bonds, and financial guaranty bonds. We are experienced in negotiation and finalization of agreements for construction, preparation of claims, mediation, litigation, arbitration, and appeals.

Yusen & Friedrich closely monitors legislative developments involving construction, insurance, and surety law, and is very active with legislative and industry groups relating to the surety industry. Its members have authored numerous articles dealing with the surety industry and are frequent speakers at seminars relating to surety issues.

As a boutique law firm, we give clients high quality service and personal attention. One of the firm's primary objectives is to get to know its clients on a personal level so that it can meet their legal needs in a cost-effective and timely manner. The firm enjoys a superior reputation for excellent, competitive, and cost-effective legal services.

Please visit our website at www.yusenandfriedrich.com.

## **Bierhalter & Associates**

Bierhalter & Associates was formed in November 1999. It is a surety consulting firm located in the Houston, Texas area. We specialize in construction claims investigation and analysis. We also provide claims management and construction management to our clients. I have been involved in surety consulting since 1984. My team has over 40 additional years of experience in surety claims.

## Law Offices of David A. Pines

David Pines is the principal of the Law Offices of David A. Pines, specializing in Surety, Construction, Business Transactions and Sports Representation.

Mr. Pines attended California State University, Northridge where he received a B.A. in Political Science and University of LeVerne, San Fernando Valley College of Law where he received a JD. Mr. Pines has worked both as company counsel having worked for United Inspection Bureau as claims attorney for both American Fidelity Fire Insurance Company and Integrity Insurance Company and Fremont Indemnity Company, as well as outside counsel.

Mr. Pines is currently serving his second term as a Vice Chair of the Fidelity and Surety Law Committee and has acted as the Assistant General Editor of the Fidelity and Surety Digest for a number of years.



Wilson Elser helps clients transcend challenges and achieve their goals by offering an optimal balance of legal excellence and bottom-line value. Nearly 800 attorneys strong, our firm serves clients of all sizes, across multiple industries and around the world. Wilson Elser has 25 strategically located offices in the United States, another in London and several European affiliates. This depth and scale has made us one of the nation's most influential law firms, ranked in the Am Law 200 and in the top 50 of the National Law Journal 250. Our experience has shaped a firm culture of accomplished professionalism and cost efficiency that delivers demonstrable value to clients. Wilson Elser provides clients with full-service, first-class legal services, spanning the spectrum of litigation and related areas. We apply the discipline and diligence of effective litigation to virtually all areas of the law, drawing from 57 service areas to create multidisciplinary teams that give each client matter the best of the firm's collective intelligence and capabilities. Our firm's uncommonly high concentration of seasoned senior litigators gives us an advantage when handling our clients' most challenging and technical cases. Many of our attorneys also have specialized degrees in business, engineering, and accounting, as well as extensive on-the-ground professional experience, which translate into client solutions that work in the real world. By combining our attorneys' deep experience with the vast resources and technical capacity of a large and highly respected firm, Wilson Elser consistently provides our clients with sound, uncompromising legal representation.

Please visit our website at www.wilsonelser.com.



David W. Kash is a partner in the firm of Ryan Rapp & Underwood, PLC, which is a full-service, AV-rated, mid-sized law firm in Phoenix, Arizona with attorneys who have big firm training and experience and who provide high-quality legal services to the firm's valued corporate clients on a cost-effective basis. Mr. Kash received his BS with honors in Commerce (Accounting) from DePaul University in 1977 and his JD from Chicago-Kent College of Law with honors in 1981. He is admitted to practice in both Arizona and Illinois, he is AV rated by Martindale Hubbell, he is a member of Arizona Finest Lawyers, and he has been recognized as a Southwest Super Lawyer and selected to The Best Lawyers in America. In addition to being a trial attorney, he practices construction, surety, business, and commercial law. Mr. Kash is a past Chair of the International Association of Defense Counsel (IADC) Fidelity & Surety and ADR Committees. He is the past Secretary-Treasurer, Vice President, and immediate President of The Foundation of the IADC. Mr. Kash is a highly-sought speaker on the subjects of suretyship and construction law. He has authored a variety of articles and given many presentations covering these topics. Many of his articles can be accessed online or by request to dkash@rrulaw.com.



Founded in Phoenix, Arizona in 1942, Jennings Strouss is a dynamic law firm with the talent and insight to address a wide range of business legal issues. With law offices in Phoenix, Peoria and Yuma, Arizona, and Washington, D.C., the firm leverages its resources regionally and nationally.

Our litigation department stands as one of the most respected in the Southwest, with a proven track record of trial victories and successful outcomes for clients. The transactional department handles an array of business legal matters, from the negotiation and closing of complex transactions to providing counsel on common legal questions.

One of the many benefits of a relationship with Jennings Strouss is our pragmatic and results-oriented legal advice coupled with a healthy, well-managed and friendly relationship with our attorneys. In fact, several of our key clients have been with us for 30+ years. We feel privileged to enjoy lasting relationships with them, which we take as a testament to their confidence in and comfort with us.

We believe that to offer excellent advice and service, we need to understand our clients, as well as their business. Excellent service also means taking a long-term view and investing in relationships with clients as well as in our own people, processes, and services. No client service could be better than that given by a united firm, which values collaboration and teamwork. We believe everyone at the firm can make a difference in serving all of our clients.

Please visit our website at www.jsslaw.com.



Weinstein Radcliff Pipkin LLP is a Dallas, Texas—based commercial litigation law firm with extensive experience in commercial construction, surety, fidelity and professional liability coverage and defense, and labor and employment. As advocates, clients nationwide look to us as their go—to firm for litigation in Texas, Oklahoma, Arkansas, and elsewhere. As advisers, we provide an early, honest case assessment, offering creative solutions and establishing reasoned expectations that save time, money, and headaches. Our attorneys have extensive experience handling construction and surety cases involving contractor defaults, construction and design defects, impact and delay claims, and catastrophic loss. We also have considerable trial and litigation experience for fidelity and professional liability insurers, as well handling labor and employment cases involving corporate management, employee benefits, and non-compete agreements.

Please visit our website at www.weinrad.com.



Williams Kastner has been serving clients in the Northwest since 1929. With more than 90 attorneys in offices located throughout Washington and Oregon and affiliated offices in Shanghai, Beijing and Hong Kong, we offer global capabilities and vision with a local sensibility.

We are well known for our vast trial and litigation successes. Our deep bench of seasoned litigators have extensive trial experience in federal and state courts. In fact, over the course of the last three decades, Williams Kastner has tried (and won) more cases to jury verdict than any other firm in Washington.

The Construction Litigation & Surety Practice Team at Williams Kastner serves clients involved in all aspects of the construction industry, including general contractors, specialty subcontractors, owner/developers, architects, engineers, lending institutions, sureties and insurers. In the surety context, the Team handles the entire spectrum of issues, such as: analyzing and responding to default terminations and other performance bond claims; providing advice regarding complex bond claim investigations; addressing various project completion scenarios, including tenders, takeovers and financing the bond principal; defense of performance and payment bond claims under the Miller Act and state law, including discharge, exoneration and other surety-specific defenses; defense of extra-contractual claims by claimants, bond principals and indemnitors involving claims brought under the Washington Insurance Fair Conduct Act, the Consumer Protection Act and common law bad faith; prosecution of affirmative construction claims to mitigate surety losses; prosecution of indemnity and other salvage actions on behalf of sureties; resolving priority disputes between sureties, banks, trustees and public agencies; and defense of claims on miscellaneous bonds, including license bonds and public official bonds. When the situation warrants, the Team draws upon other practice areas within the firm to serve the needs of our construction industry clients. These practice areas often include: labor and employment, collections, bankruptcy, land use and real estate.

Please visit our website at www.williamskastner.com.



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Serving the Surety Industry since 1986

For nearly 30 years, Meridian Consulting Group, a SourceHOV company, has provided construction consulting services, construction management expertise and technical support for construction-related litigation. As a global provider, we deliver consulting services to Sureties, law firms, financial institutions, federal and local contracting agencies. During the past five years, Meridian has managed the construction of more than \$1 billion in highway contracts, \$350 million educational facilities, \$250 million in military facilities, \$100 million in hospitals and more in assorted projects.

Strategically located throughout the United States, we have locations in Dallas, Houston, San Antonio, Chicago, New Orleans, Pittsburgh, Laguna Beach (CA), Miami, Columbus (OH) and Mt. Laurel (NJ). Our experienced construction professionals are committed to providing professional services.

Meridian Consulting Group | (800) 227-5547

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# **Driving Directions**

# Columbia Winery to the Harbour Pointe Golf Club – 11817 Harbour Pointe Blvd, Mukilteo, WA

1.	Go right out of the parking lot onto NE 145th St/WA-202	1.7 mi
2.	Turn right onto NE 175th St/WA-202	0.2 mi
3.	Turn left onto 131st Ave NE/WA-202	0.3 mi
4.	Merge onto WA-522 W via the ramp on the left	0.8 mi
5.	Merge onto I-405 N toward Everett	6.7 mi
6.	Stay straight to go onto WA-525 N	4.3 mi
7.	Turn left onto Harbour Pointe Boulevard SW	1.7 mi
8.	End at 11817 Harbour Pointe Boulevard SW	

# Harbour Pointe Golf Club to Willows Lodge - 14580 Northeast 145th Street, Woodinville, WA

1.	Start out going south on Harbour Pointe Blvd toward S Grove Dr	1.7 mi
2.	Turn right onto Mukilteo Speedway/WA-525	4.1 mi
3.	Take I-405 S toward I-405 S/Bellevue/Renton	6.8 mi
4.	Merge onto WA-522 E toward WA-202E/Monroe/Wenatchee	1.0 mi
5.	Take the WA-202 E exit toward Woodinville/Redmond	0.1 mi
6.	Merge onto 131st Ave NE/WA-202S toward Woodinville/Redmond	0.2 mi
7.	Take the 2 <sup>nd</sup> right onto NE 175 <sup>th</sup> St/WA-202	0.2 mi
8.	Turn left onto Woodinville Redmond Rd NE/WA-202	1.9 mi
9	End at 14580 NE 145th St. Destination will be on the left	

# Harbour Pointe Golf Club to Marriott Redmond Town Center - 7401 164th Avenue NE, Redmond

1.	Start out going south on Harbour Pointe Blvd toward S Grove Dr	1.7 mi
2.	Turn right onto Mukilteo Speedway/WA-525	4.1 mi
3.	Take I-405 S toward I-405 S/Bellevue/Renton	11.9
4.	Take WA-908 E exit, exit 18, toward Redmond	0.7 mi
5.	Merge onto NE 85 <sup>th</sup> Street	1.0 mi
6.	NE 85 <sup>th</sup> St becomes Redmond Way	1.9 mi
7.	Turn right onto Cleveland Street	0.3 mi
8.	Turn right onto 164th Ave NE	0.05
9.	Enter next round-about and take the 3 <sup>rd</sup> exit onto NE 76 <sup>th</sup> St	0.09
10.	End at 7401 164th Avenue NE	

# **Harbour Pointe Golf Club to SeaTac Airport**

1.	Start out going south on Harbour Pointe Blvd toward S Grove Dr	1.7 mi
2.	Turn right onto Mukilteo Speedway/WA 525	4.1 mi
3.	Merge onto I-5 S toward Seattle	30.1 mi
4.	Take the S 188 <sup>th</sup> St exit, exit 152, toward Orillia Rd	0.2 mi
5.	Keep right to take the S 188th Street ramp	0.2 mi
6.	Turn right onto S 188th St	1.1 mi
7.	Turn right onto International Blvd/WA 99	1.0 mi
8.	End at Seattle-Tacoma International Airport. Airport is on the left.	0.8 mi

# Willows Lodge to SeaTac Airport

1.	Head east on NE 145th St toward Sammamish River Trail.	0.1 mi
2.	At the traffic circle, continue straight to stay on NE 145th St	449 ft
3.	At the traffic circle, take the 1st exit onto Woodinville	
	Redmond Rd NE	0.1 mi
4.	At the traffic circle, continue straight onto WA-202 E/Woodinville	
	Redmond Rd NE	1.5 mi
5.	Turn right onto NE 124th St	2.5 mi
6.	Merge onto I-405 S via the ramp to Renton	20.5 mi
7.	Continue onto WA-518 W	0.9 mi
8.	Take the exit toward Sea-Tac Airport	0.8 mi
9.	Merge onto Airport Expressway	0.9 mi
10.	Slight right onto Departures Dr.	
	Destination will be on the right	0.4 mi






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